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ASSESSMENT

ID 279749-2 Submitted

GuangDong ShengYiLong House Products Technology Li

Type: Factory • **ID:** F319743

Address: Hecheng 9-10,Wuxia, Qiaotou, Guangdong, China

QUALITY ASSURANCE FACTORY ASSESSMENT (QAFA)

Executor	Target Corp		
Workflow	QAFA Workflow	**Announcement type**	Announced
Reason	Annual	**Assessment Type**	Verification Assessment
Assessment Location	Factory Visit		
Due Date	11 Jan 2026	**Last Updated On**	08 Jan 2026

Report Summary

Assessment Result

Rating	Score	Areas to Improve
Acceptable for Production	52.59% 71 / 135	24

Overall Comment

Factory is capable for ceramic and polyresin products and some cement products, it has basic quality control system, while some control execution not strictly, vendor should push factory make improvement focus on IQC execution and report, equipment operating data validation and onsite orgnization.

Section Summary

Questionnaire Acceptable for Production • **Score:** 71/135 (52.59%) | **Area To Improve:** 24

Total Auto Fail: 0

Manufacturing Control Plan 4/7.5 (53.3%) | **Area To Improve:** 1	**Auto Fail:** 0
Product Development 6/12.5 (48%) | **Area To Improve:** 3	**Auto Fail:** 0
Supplier Management 6/12.5 (48%) | **Area To Improve:** 2	**Auto Fail:** 0
Production Control 9/22.5 (40%) | **Area To Improve:** 5	**Auto Fail:** 0
Equipment & Maintenance 8/17.5 (45.7%) | **Area To Improve:** 5	
Training 2/7.5 (26.7%) | **Area To Improve:** 1	
Quality Management System 19/30 (63.3%) | **Area To Improve:** 5	**Auto Fail:** 0
Site Conditions 7/12.5 (56%) | **Area To Improve:** 2	**Auto Fail:** 0
Process Control 8/10 (80%) | **Area To Improve:** 0	**Auto Fail:** 0
Product Categories Questions 2/2.5 (80%) | **Area To Improve:** 0	**Auto Fail:** 0

Areas To Improve Summary | **Total:** 24

Manufacturing Control Plan > Level 1

RI0W32U5B0 Does the factory execute an appropriate manufacturing control plan including process monitoring, quality controls, and internal testing for all product categories?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

1. IQC not fully follow the SIP standard; 2. CTQ for some process such as vacum machine not standard (difference in MCP and SOP) 3. Some key control points not execute strictly such as deep in alkaline water.

Product Development > Level 1

RI0PNPJ130 Does the factory effectively execute a pre-production process for their product categories?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Factory provide PP meeting records without products detail and production planning.

image.jpg

Product Development > Level 1

RI0KZFBVG1 Are shade bands created and maintained?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Process is available but actually no shade used onsite.

Product Development > Level 1

RI0ZV302Z0 Are there documents and records of client approvals acquired when materials, components, design or manufacturing processes change?

↳ Does not meet

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

No ECN records provide for validation.

Supplier Management > Level 1

RI0G6K9481 Does the factory have a process to approve suppliers for incoming products, materials, and services?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Supplier evaluation report inconsistent with procedure.

image.jpg image.jpg

Supplier Management > Level 1

RI0MJ7KPA1 Are there documents or records to support that incoming raw materials, components, and/or sub-assemblies conform to product specifications, quality standards, and US Safety and Regulatory requirements?

↳ Does not meet

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Critical control points not inspected such as moisture content and percentage of contraction for clay.

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Production Control > Level 1

RI0MCBKAC1 Are work instructions appropriate and executed for each production operation?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Some CTQ not standard on SOP (different between SOP and MCP) such as pressure of vacume.

Production Control > Level 1

RI0RDYYRX1 Does the factory have defect samples in the production area or use a list of specific defects in their quality checks?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Defect photos onsite but no DCL used.

Production Control > Level 1

RI08PQM8D0 Does the factory conduct INLINE inspections?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Some ctrical control points not execute strictly such as PH of Alkaline water.

Production Control > Level 1

RI0H33AHG0 Are there documents or records to support INLINE and END OF LINE inspections are conducted?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

IPQC report not detail record the checking content.

Production Control > Level 1

RI06W52KB0 Does the factory review product and packaging material in a calibrated light box with the Target and/or client required light source?

↳ Does not meet

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

No 3500K lighting source.no lighting box used records.

image.jpg

Equipment & Maintenance > Level 1

RI01MPMD70 Does the factory validate that the equipment settings are appropriate at line start-up and for any product / style changeover?

↳ Partially Meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Factory not regularly check the temperature of kiln.

Equipment & Maintenance > Level 1

RI0MJR1N50 Does the factory execute a preventative maintenance schedule for all production and facility equipment which is critical to product safety and quality?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Maintenance records not by machines, manitenance plan not clear.

Equipment & Maintenance > Level 1

RI08HXR891 Are corrective actions taken if equipment is found to be operating outside specified tolerances and/or limits?

↳ Does not meet

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

The equipment operation range not mentioned on SOP, no actions taken if found to be operating out of limits.

Equipment & Maintenance > Level 1

RI0D968AW1 Are tools, spare parts, fixtures, jigs, molds, etc. appropriately stored to avoid damage and deterioration?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Molds stored without a properly mantained.

image.jpg

Equipment & Maintenance > Level 1

RI0Q7Y60K0 Are tools, spare parts, fixtures, jigs, molds, etc. organized for ease of locating and inventory management?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Molds list is available but its difficult for visble management.

Training > Level 1

RI036M6WV0 Are QC and production workers trained and calibrated on how to identify defects?

↳ Does not meet

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

One IQC not familar with SIP, some QC not familiar with AQL table.

image.jpg

Quality Management System > Level 1

RI0WVFZ251 Are there documents and records to support execution of the control of non-conforming materials process?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Factory record the non-conforming materials but no disposition recordd provide for validation.

Quality Management System > Level 1

RI0ESA9811 Does the factory have a documented corrective action process for the investigation & resolution of non-conforming product?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

The root cause on factory provide CAP records not dig it out, no quality tools used for root cause finding such as 5W1H or fish bone.

image.jpg

Quality Management System > Level 1

RI030VAA31 Does the factory take corrective actions based on results from previous inspections, non-conforming materials in production, and client feedback?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Preventive actions is not made according to root cause.

image.jpg

Quality Management System > Level 1

RI0WF4N1Y1 Are there documents or records to support final inspections are conducted?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Inspection report not detail record the checking content.

Quality Management System > Level 1

RI024ZD271 Is there management commitment, oversight, and actions taken to evaluate the quality system using quality goals and key performance indicators?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

No management oversight or commitment on internal evaluation report.

image.jpg

Site Conditions > Level 1

RI04UBE221 Is the facility clean and organized?

↳ Partially meets

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Production room not organized well.

Site Conditions > Level 1

RI08KH96P1 Are client branded packaging materials and labels secured and in good condition?

↳ Does not meet

Comments & Attachments (1)

3765 - Archer Shen - Target Corp (RETAILER)

Client branded material such as color box not stored in secured area.

1 Overview Instructions

2 Onboarding Checklist

Onboarding Checklist

Topic	Required Actions	Resource Location	Date Completed
PSQA Requirements	Review the Product Safety & Quality Assurance Process Manual on POL	POL: Library - Working with Target - Team Partners - Product Safety and Quality Assurance Team	January 1, 2024
Factory Assessment (FA)	Review the FA sections on POL	POL: Library - Source Product - Business Partner Qualifications - Factory Assessment	January 1, 2024
Production Readiness (TPR)	Review the TPR sections on POL	POL: Library - Develop Product - Sample Validation - Production Planning	January 1, 2024
Multi-Stage Testing (MST)	Review the MST sections on POL	POL: Library - Produce Product - Product Compliance - Production Testing	January 1, 2024
Product Inspections	Review the Product Inspection sections on POL	POL: Library - Produce Product - Product Compliance - Product Inspection	January 1, 2024
Target's Ethics Policy	Review Target's Ethics Policy Letter	POL: Library - Produce Product - Business Partner Compliance - Ethics Policy	January 1, 2024

Overall Comment

No Input

3 Factory Information

Department Numbers

Enter the Department Numbers for the items currently being produced or planned to be produced at this factory for Target. Select “Other” if the department number is not in the list and provide information in Overall Comment.

Department Number: 064, 065, 070, 240, 324

Key Customer Information for Past 12 Months

- Record business percentage (%) for Target business at the factory
- Select Key Customers and Other Retailers produced with in the past 12 months, along with the respective business percentage (%).
- Key Customers have approximately 10% or more of the factory’s annual production volume in units.

Customer name	Business Percentage
Target	5.0%
Bath and Body Work	15.0%
Home Goods	20.0%
Yankee	20.0%

Key Personnel

Key Personnel	Name	Phone No.	Email	Time in Position (year)	Time at Company
General Manager	Wan Zaisheng	18029193525	a3333@syl525.com	5 - 10 years	5 - 10 years
Quality Manager	Hu Wei	13669888800	b8099@syl525.com	1 - 5 years	1 - 5 years
Plant / Operations Manager	Chen Junquan	18002998525	a2222@syl525.com	5 - 10 years	5 - 10 years
Production Manager	Duan Baoquan	18002797525	b8088@syl525.com	5 - 10 years	5 - 10 years
President	Zhao Yunjue	18028925525	a5555@syl525.com	5 - 10 years	5 - 10 years

Employee Information

Role / Position	Number of Employees
Production Supervisors	8
Production Operators	220
QA Manager / Supervisors	3
Inline QA Inspectors	8
Final QA Inspectors	3
Industrial Engineers	0
Technical Design / Fit Engineers	3
Lab Manager / Supervisors	0
Lab Technicians	0
Maintenance Manager / Supervisors	0
Mechanic	2
Other Factory Workers	43
Total	**290**

Overall Comment

No Input

4 Factory Capability

Business Area

Business Area Hardlines

Children's Product Production

Has this factory produced children's product for Target in the past 12 months No

Select All Product Categories and Item Types Produced in the Past 12 Months

Produced for Target

- Record the product category/item types produced for Target in the past 12 months, annual estimated production quantity.
- For Initial FA, please input the potential items that factory would produce for Target.

Product Type	Product Sub Type	Item Type	Quantity
HOME	BATH	soap dispensers	500000
HOME	BATH	Toothbrush Holder	100000

Produced for Other Key Customers or Retailers

Record the product category/item types produced for other key customers or retailers in the past 12 months, annual estimated production quantity and automation level associated with each item type.

Product Type	Product Sub Type	Item Type	Quantity
HOME	BATH	Bath Coordinate Set	4000000

Select All Applicable Apparel Size Ranges Produced in the Past 12 months.

Produced for Target

- **For Apparel items:** Record the applicable apparel sizes ranges produced for Target, and list all produced in past 12 months.
- **For non-Apparel items:** Select Not Applicable option.

Size Ranges
Not Applicable

Produced for Other Key Customers or Retailers

Record the applicable apparel sizes ranges produced for other key customers or retailers in the past 12 months. **Apparel Only**, list all produced in past 12 months

Size Ranges
Not Applicable

Select All Raw Material/Fabric Used in the Past 12 months.

Used for Target

Record the main material types that are used to produce Target products in the past 12 months. Material type should not include any trims or components such as button, zippers, adhesive, screws, etc.

Material Group	Material Capabilities
Ceramic	Glaze
Other	Polyresin
Natural	Other
• Stone powder	
Other	Paint
• Lacquer	
Other	Cement
Ceramic	Stoneware
Plastic	Polypropylene (PP)
Metal	Stainless steel

Used for Other Key Customers or Retailers

Record the main material types that are used to produce other key customers or retailers products in the past 12 months. Material type should not include any trims or components such as button, zippers, adhesive, screws, etc.

Material Group	Material Capabilities
Ceramic	Glaze
Other	Polyresin
Natural	Other
• Stone powder	
Other	Paint
• Lacquer	
Other	Cement
Ceramic	Stoneware
Ceramic	Other

Material Group	Material Capabilities
• Dolomite	
Plastic	Polypropylene (PP)
Metal	Stainless steel

Select Main Manufacturing Processes Used in the Past 12 months

Record the main in-house manufacturing processes used for Target and other key customers and retailers in the past 12 months.

Process	Capacity Per Day	Is This Bottleneck Process?
Injection	20000	No
Polishing	20000	No
Painting-Hand	10000	No
Packing	20000	No
Molding	20000	No
Kiln Drying	10000	Yes
Glazing	10000	No
Firing	10000	No
Decal Firing	20000	No
Grinding	20000	No

Select Main Outsourced or Subcontracted Finishing Processes in the Past 12 months

Record the main outsourced or subcontracted manufacturing process used to product Target and other key customers and retailers products in the past 12 months. Record the factory name and address for each subcontracted manufacturing process.

Process	Factory Name	Factory Address

Select Main Internal Testing Methods in the Past 12 months

Record applicable internal testing methods the factory uses throughout the production process.

Test
Drop Test (Carton)
Adhesion
Stability/Tilt

In-house Lab Certification

Is the in-house lab (not lab operator) certified by any global brands or 3rd party accreditation body?
No need to input if the factory does not have such certification or capability.

List of global brands or 3rd party certified

Sustainable Material Certification

Is the factory certified against any of the following sustainable material certification standards?

Certification	Validity Due Date	Name of the Certification Body	Certification License Code

Sustainable Product Claims

Please mention the sustainable product claims that the factory already has an experience of working. Example: Recycled, Organic, Biodegradable, etc.
No need to input if the factory does not have such certification or capability.

Product Claims

Origin of Cotton

Is the factory producing products that have more than 20% of cotton content in it?
No need to input if the factory does not have such capability or material usage.

Origin of Cotton (Country Level)

Level of Visibility of Cotton Origin

Does the factory have visibility of origin of the cotton being used in its products? If yes, till what level? (for example: ginner, farmer, etc)
No need to input if the factory does not have such capability or material usage.

Level of Visibility

Traceability Method

What is the method of raw material traceability that is implemented by the factory? Please input the tracer name if you select 'Tracer'. For example, additive tracer, forensic tracer, digital/blockchain-based, etc.
No need to input if the factory does not have such capability or material usage.

Traceability

Material Type

For which material type has this traceability mechanism been implemented? i.e. cotton, polyester etc.
No need to input if the factory does not have such capability or material usage.

Material Type

5 Factory Capacity

From Q4: Oct-Dec, 2024 **To** Q3: Jul-Sep, 2025

Production Lines

Quarter	Year	Average No. of Production Lines Used	Total No. of Production Lines Available	Production Capacity %	% of Change
Q4: Oct-Dec	2024	4	5	**80%**	
Q1: Jan-Mar	2025	4	5	**80%**	0%
Q2: Apr-Jun	2025	4	5	**80%**	0%
Q3: Jul-Sep	2025	4	5	**80%**	0%

Production In Units

Quarter	Year	Total No. of Units Produced	Full Production Capacity Available in Units	Production Capacity %	% of Change
Q4: Oct-Dec	2024	1200000	1500000	**80%**	
Q1: Jan-Mar	2025	1100000	1500000	**73.33%**	-6.67%
Q2: Apr-Jun	2025	1100000	1500000	**73.33%**	0%
Q3: Jul-Sep	2025	1200000	1500000	**80%**	+6.67%
Total		**4600000**	**6000000**		

Number of Production Workers

Quarter	Year	Average No. of Workers	% of Change
Q4: Oct-Dec	2024	300	
Q1: Jan-Mar	2025	260	-13.33%
Q2: Apr-Jun	2025	290	+11.54%
Q3: Jul-Sep	2025	300	+3.45%

Worker Gender

Worker Gender	No. of Workers	Ratio
How many production workers are female?	125	43.1%
How many production workers are male?	165	56.9%

Production Capacity % by Month

From December, 2024 **To** November, 2025

Month	Year	Production Capacity %
December	2024	80
January	2025	70
February	2025	70
March	2025	70
April	2025	70
May	2025	70
June	2025	70
July	2025	80
August	2025	80
September	2025	80
October	2025	80
November	2025	80

Overall Comments

6 Machine List & Capacity

Area of Business

Area of Business	Machine Type	Qty	Output per Hour	Output Measure	Hours per Day in Use	Days per Week in Use	Output per Month	Automation Level	Machine/Worker Ratio per Shift
H&H	Vacuum Machine	10	100	pcs	10	6	**252,000**	Manual	1:2
H&H	Grinding Machine	2	500	pcs	10	6	**252,000**	Manual	1:1
H&H	Sanding Machine	5	200	pcs	10	6	**252,000**	Manual	1:1
H&H	Air Compression Machine	2	1100	pcs	10	6	**554,400**	Full automatic	1:1
H&H	Mix Tanks	3	550	kgs	10	6	**415,800**	Manual	1:1
Other	Packaging Line	5	400	pcs	10	6	**504,000**	Semi-automatic	1:10
Other	Semi-Automatic Painting Machine	4	200	pcs	10	6	**201,600**	Semi-automatic	1:1
Other	Beating Machine	2	70	pcs	10	6	**35,280**	Semi-automatic	1:1
H&H	Roller Kiln	2	400	pcs	24	6	**483,840**	Semi-automatic	1:2
H&H	Cube Kiln	2	100	pcs	24	6	**120,960**	Semi-automatic	1:2
Other	Glazing Machine	4	200	pcs	10	6	**201,600**	Semi-automatic	1:1
H&H	Painted Process Line	2	500	pcs	10	6	**252,000**	Manual	1:10

Other Area of Business

Other Area of Business	Other Machine Type	Qty	Output per Hour	Output Measure	Hours per Day in Use	Days per Week in Use	Output per Month	Automation Level	Machine/Worker Ratio per Shift
							0		:

Warehouse Space

What is the warehouse space of the factory?

Space	Measure
3000	Cubic meters

Warehouse Space Occupied % by Quarter

Quarter	% of Warehouse Space Occupied by Quarter	% Change
Jan - Mar	80	
Apr - Jun	70	-12.5%
Jul - Sep	70	0%
Oct - Dec	80	+14.29%

Overall Comments

Overall Comments

No Input

7 Workmanship Audit

Does this assessment require the Workmanship Audit? No

8 Questionnaire

Manufacturing Control Plan

Level 1

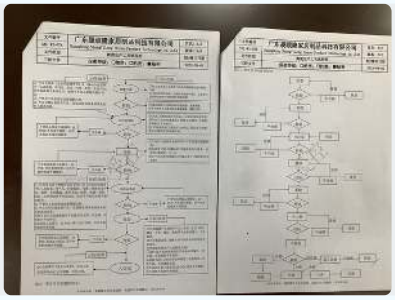
1 **Does the factory have production flow diagrams identifying appropriate quality control points ?**

- *Factory's production flow diagram must cover all key manufacturing steps of the product with a very clear scope identified.*
- *Each product category must have a production flow diagram in detail level, including inspection and validation for all identified key processes.*
- *The factory production flow diagram must be up-to-date and utilized by production and quality team in the factory.*
- *The factory production flow diagram must be in connection to the factory key quality control points which must have valid/clear requirements and records.*

Meets

Comment & Attachments 1 1

No Comment



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06 January 2026 05:43 AM (UTC)

Archer Shen ● Target Corp (Retailer) ● 06 Jan 2026 5:43 AM (UTC)

2 **Does the factory execute an appropriate manufacturing control plan including process monitoring, quality controls, and internal testing for all product categories?**

Observe the Manufacturing Control Plan is being executed on the factory floor.

- *Manufacturing Control Plan must be product specific, including process input and output if applicable.*
- *Manufacturing Control Plan must include but not be limited to below key elements: Process steps, what's controlled, specification limits, measurement methods, control methods, sample size, frequency, who measures, where recorded, decision rule or corrective action, and SOP number (specified).*
- *Factory production and quality team must have and use the Manufacturing Control Plan in overseeing their production during all inspection points.*
- *Additional requirement for high risk products: For outsourced processes, the sub-supplier/contractor must have an effective Manufacturing Control Plan for outsourced manufacturing processes.*

Partially meets

Comment & Attachments 1

1. IQC not fully follow the SIP standard;
2. CTQ for some process such as vacum machine not standard (difference in MCP and SOP)

3. Some key control points not execute strictly such as deep in alkaline water.

Archer Shen ● *Target Corp (Retailer)* ● *08 Jan 2026 1:54 PM (UTC)*

3 **Are there documents and records to support the manufacturing control plan is being executed?**

Auto Fail

Validate production flow diagram and Manufacturing Control Plan execution by reviewing inspection records, testing reports and process monitoring records.

Yes

Product Development

Level 1

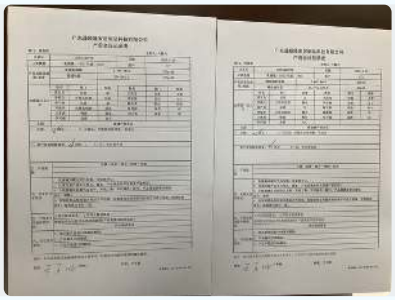
1 **Does the factory effectively execute a pre-production process for their product categories?**

1. *Validate factory has an effective pre-production process to ensure bulk merchandise meets or exceeds client requirements for quality & safety and it may not be limited to Pre-production meeting (based on manufacturing and product type) but the effective pre-production process must be structured to review the following elements with an appropriate team: a. Product details/specifications b. Approved samples (with comments if any) c. Process flow diagram which includes Control plan for critical to quality parameters identified d. Pre-Production risk assessment (raw materials, component, construction, bulk reproducibility and other value added processes) e. Testing requirements and results thereof f. Possible manufacturing variabilities (MVs) in bulk & action plan based on initial/pilot run g. Historical performance of similar products to identify defects and bulk execution issues. h. Packaging & labeling i. Review of production planning, including subcontracted processes j. Shade band if applicable*
2. *Manufacturing Control Plan revision of the product based on the Pre production assessment.*
3. *Communication done by factory on the actionable outcomes of the pre-production process to the affected team inside or outside factory (Sub suppliers/sub contractors).*

Partially meets

Comment & Attachments 1 1

Factory provide PP meeting records without products detail and production planning.



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Archer Shen ● *Target Corp (Retailer)* ● *06 Jan 2026 5:44 AM (UTC)*

2 **Does the factory have a pre-production process with both QC and Production represented?**

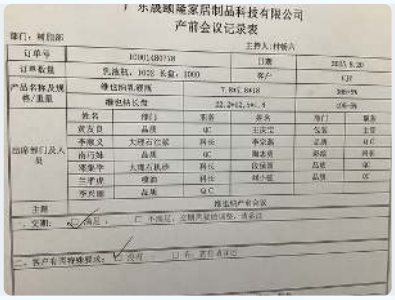
- Interview the factory process owners in production and QC departments to check their understanding on key processes and outcomes of random styles in production.
- Check Pre-Production process related records to validate that Quality Control, Quality Assurance, Product development and Bulk Production Process Owners (where applicable) were represented during the Pre-production meeting. Actual follow up action and

records need to be observed.
- Critical issues and key points of product/production risks must be identified or covered.

Meets

Comment & Attachments 1 1

No Comment



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Archer Shen ● Target Corp (Retailer) ● 06 Jan 2026 5:45 AM (UTC)

3 **Are shade bands created and maintained?**

- *Shade bands are created based on final finish applied, shared with clients/approving authority and maintained in a safe and effective manner to prevent damage.*
- *Factory has a process for controlled circulation of approved/reference standard to the production floor (where needed).*
- *The shade band has traceability information (client name, style/Program, date, lot/Batch # with size , wash or special finish details).*
- *Spectral data of shade band must be controlled and maintained (where applicable).*

Factory must have a process for shade band management, to explain when to create a shade band, and how to maintain, store, and properly dispose (when appropriate).Factory must appoint the appropriate contact person to be in charge of shade band for approval and communication across the different product development stages and across different departments.Factory QA team must be part of the decision making for the shade band.

Partially meets

Comment & Attachments 1

Process is available but actually no shade used onsite.

Archer Shen ● Target Corp (Retailer) ● 08 Jan 2026 2:14 PM (UTC)

4 **Is there a documented process requiring client approval when changing materials, components, design, or manufacturing processes?**

Auto Fail

1. Factory must have a written procedure for notifying customer and obtaining approval when there is a change in raw materials, components and sub-assemblies, design or any visual changes, manufacturing process/technique that could affect the end products safety, regulatory and quality requirements of finished products.
2. The documented process must include the following:

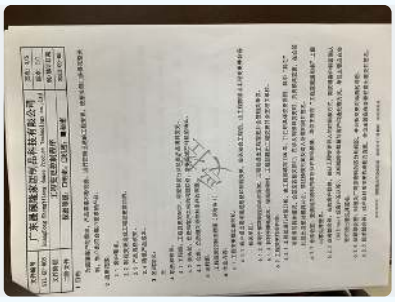
- That all changes must be validated and, when appropriate, a 3rd party test report/certificate must be provided.
- An Internal and external communication plan must be defined which outlines the steps to be taken following the change approval from the client.
- The need for re-testing must be included to ensure compliance with all quality, safety, and regulatory requirements prior to sending for approval.

- The need (where applicable) for obtaining revised production flow diagrams, Manufacturing Control Plan, and revised product specification must be defined which outlines the steps to be taken following the change approval from the client.
- This process must be inclusive to the life of the product, not only during product development.

Yes

Comment & Attachments 1 1

No Comment



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Archer Shen ● Target Corp (Retailer) ● 06 Jan 2026 7:08 AM (UTC)

5 **Are there documents and records of client approvals acquired when materials, components, design or manufacturing processes change?**

Only applicable if the factory has needed a client approval for a change:

- Verify the factory records contain the client's approval when making changes to materials, components, product design, or manufacturing processes.
- Verify that QA and the Production team were part of the review before initiating the change request.
- Verify that product test reports validate changes meet the approved quality, safety, and regulatory requirements prior to sending for client approval.
- Verify that Internal communication were completed with the appropriate process owners in the factory for the changes and approvals.
- Verify that all revised Production Flow Diagrams with manufacturing controls and product specification as well as revised bill of materials are available (when appropriate).

Does not meet

Comment & Attachments 1

No ECN records provide for validation.

Archer Shen ● Target Corp (Retailer) ● 08 Jan 2026 2:15 PM (UTC)

6 **Are risk based assessments conducted on the product and manufacturing systems to identify, prevent, and control potential issues that may impact quality, safety and production during pre-production process and in your manufacturing system?**

- *Interview the factory staff to assess their understanding on key objectives while conducting pre-production risk assessment.*
- *The risk based assessment must include review of product specifications, test standards and results, and historical defect trends.*
- *A cross-functional team must conduct the product or manufacturing process risk assessment for machine availability and factory capabilities.*
- *The Manufacturing Control Plan must be originally written or revised based on the results of the pre-production risk assessment.*
- *Verify that internal and external communication action plans concerning the identified critical to quality parameters found during the assessment have been completed in the specified timelines.*

Meets

Comment & Attachments

2 3

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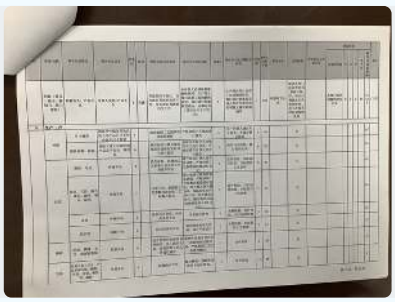

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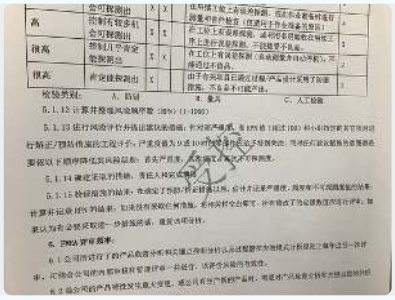

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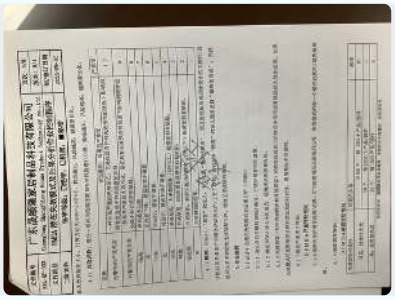

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Supplier Management

Level 1

1 **Does the factory have a process to approve suppliers for incoming products, materials, and services?**

1. Factory must have an effective supplier approval process covering quality, on-time delivery, cost and compliance. The supplier approval process must verify the following:

- Specifications of the product/services, RBSRs (Rules, Bans, Standards, and Regulations) under business contract.
- Standards of performance in terms of Quality (Internal test reports / Third Party test reports/ Declarations of conformity/ Certificate of Analysis), on time, cost and compliance (Declarations of Conformity based on internal audits / Third Party Audit reports)

2. Factory has a list of approved suppliers for products, materials and services impacting product safety, legality or quality based on their supplier assessment process.
3. The applicable workers responsible for following the supplier approval process must understand the supplier assessment process, its objectives, its approval criteria, and feedback loop with those responsible for supplier business awards. They must also take responsibility for ensuring that current approved suppliers that fail to meet all regulatory, safety, and quality requirements are removed from approved status.

4. Validate all suppliers have been approved using this process.

Partially meets

Comment & Attachments

1 2

Supplier evaluation report inconsistent with procedure.

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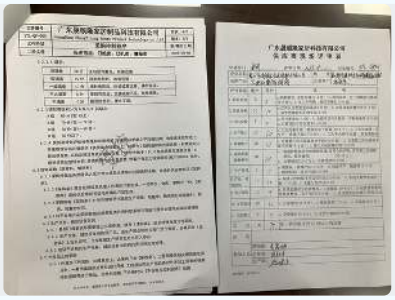

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Archer Shen • Target Corp (Retailer) • 06 Jan 2026 7:14 AM (UTC)

2 **Does the factory have a process to ensure incoming raw materials and/or sub-assemblies conform to US Safety and Regulatory requirements?**

Auto Fail

Interview factory staff and verify process monitoring for incoming materials

1. *The factory should have a up-to-date list of banned chemicals for US market in their products in local language*
2. *The Factory must have an understanding of the US Safety and Regulatory requirements that impact the product/services they provide.*
3. *Verify that any Certificate of Analysis/provided test reports/declaration of conformity cover US Safety and Regulatory requirements and that factory personnel understand these requirements.*
4. *Verify that an appropriate declaration of conformity exists from the manufacturer or immediate supplier.*
5. *Verify that the provided test and inspection reports contain limits and tolerances (when applicable).*
6. *Verify that reports/Certificates of Analysis are labeled with a clear pass result.*

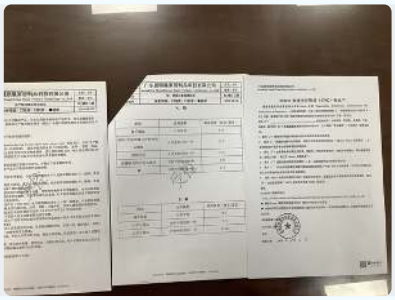
For composite wood panel products: The factory must maintain composite wood panel production records, TSCA and/or CARB certification(s) and traceability for a minimum of 3 years.

Yes

Comment & Attachments

1 1

No Comment



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3 **Does the factory have a process to ensure incoming raw materials and/or sub-assemblies conform to specifications and quality standards?**

Interview factory staff and verify process monitoring for incoming materials:

1. *The Factory must have an understanding of the specification requirements of the raw materials.*
2. *The factory must conduct measurement, testing, or workmanship checks to ensure conformity*
3. *Any material concentrations or allowable impurity levels provided on Certificates of Analysis or provided test reports must be within specification and Quality standards.*
4. *Verify that the provided test and inspection reports contain limits and tolerances (when applicable).*
5. *Verify that reports/Certificates of Analysis are labeled with a clear pass result.*

Meets

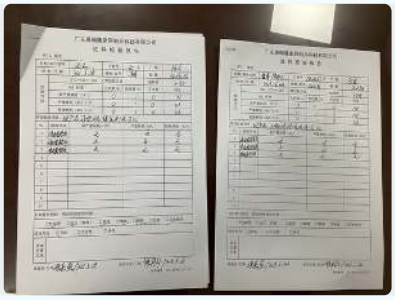
4 **Are there documents or records to support that incoming raw materials, components, and/or sub-assemblies conform to product specifications, quality standards, and US Safety and Regulatory requirements?**

Verify that testing records and inspection records exist to support that products are conforming to requirements.

Does not meet

Comment & Attachments 1 3

Critical control points not inspected such as moisture content and percentage of contraction for clay.



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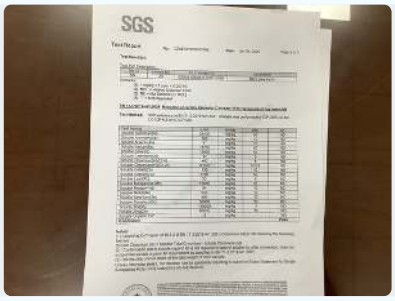

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Production Control

Level 1

1 **Are work instructions appropriate and executed for each production operation?**

1. Work instructions must cover each key manufacturing step identified in the production flow diagram.
2. All main production factors must be covered in the work instructions explaining who, what, where, how and when.
3. Work instructions must be available and written in the local language (if appropriate).
4. Production supervisors must be able to explain and train the workers in job performance details and quality expectations; and workers must understand and effectively follow the work instruction.
5. All work instructions must be the current version and represent the activities at that work station.

Partially meets

Comment & Attachments 1

Some CTQ not standard on SOP (different between SOP and MCP) such as pressure of vacume.

Archer Shen ● *Target Corp (Retailer)* ● *08 Jan 2026 2:20 PM (UTC)*

2 **Does the factory compare first production units to client approval samples and/or specifications?**

Auto Fail

1. The factory must have a process for assessment of Pilot Run and/or first production units of initial or replenishment production against the client approval sample and/or specifications. Verify that actual observations/ measurements are being recorded.
2. The results of the review of the Pilot Run and/or first production unit against the client approval sample (and/or specifications) must be utilized to fine tune (clarify) the critical to quality production parameters outlined in the Manufacturing Control Plan.

Yes

3 **Does the factory have defect samples in the production area or use a list of specific defects in their quality checks?**

Factory must use at least one of the following in their production area for use in their quality checks:

1. Defective samples (physical sample or picture) taken from routine quality assessments or inspections clearly identifying the type of defect.
2. Defect list that is written in a language understood by the workers.
3. Defect list should be effective and should include the significant defects.

Partially meets

Comment & Attachments 1

Defect photos onsite but no DCL used.

Archer Shen ● *Target Corp (Retailer)* ● *08 Jan 2026 2:21 PM (UTC)*

4 **Does the factory conduct INLINE inspections?**

Verify that inline inspections are being conducted and that they are suitable for the product, process, and manufacturing location.

Partially meets

Comment & Attachments 1

Some ctrical control points not execute strictly such as PH of Alkaline water.

Archer Shen ● Target Corp (Retailer) ● 08 Jan 2026 2:21 PM (UTC)

5 **Does the factory conduct END OF LINE inspections?**

Verify that effective end line inspection are being conducted and are suitable for the product, process, and manufacturing location.
Note: End of line inspectors must not be engaged in any production related work (e.g. trimming, folding etc.)

Meets

6 **Are there documents or records to support INLINE and END OF LINE inspections are conducted?**

- *Inline and end of line inspection records must be available.*
- *Inline and end of line inspection records must include critical to quality parameters, production line, date, style, frequency, defects, accept and reject quantity and inline inspector's name.*
- *Actual measurements and observations must be recorded where applicable.*

Partially meets

Comment & Attachments 1

IPQC report not detail record the checking content.

Archer Shen ● Target Corp (Retailer) ● 08 Jan 2026 2:22 PM (UTC)

7 **Are quality processes effectively executed on all production shifts?**

Auto Fail

1. Review the production plan to assess production output in all production shifts and verify that QC/QA staff is listed or included in a shift plan for all production shifts.
2. The attendance records of the quality control team must match the production records for all shifts and validate that quality checks as listed on the Manufacturing Control Plan are completed for all production shifts.
3. Verify that production shipments do not occur without QA approval and required QC checks of all critical to quality parameters described on the Manufacturing Control Plan.

Yes

8 **Are AC powered products being produced in this factory tested per the requirements from a recognized third party Safety Agency?** N/A

Applies to all AC powered products

1. HI POT equipment must be available and records indicating 100% of AC products are tested.
2. If sub-assembly is used, HI POT records must indicate 100% checking from supplier.
3. For Lighting items (includes Lamps, Chandeliers, Seasonal Lighting) check that factory is testing 100% of items for Dielectric (HI POT) and Polarity .
4. This question is not applicable if all products manufactured are NOT AC powered

9 **Does the factory review product and packaging material in a calibrated light box with the Target and/or client required light source?**

Applies to all textile and other product categories as applicable.

1. Factory must have a color matching practice in a calibrated light box with the target and/or client required light source
2. Light Source must be maintained/replaced following universal guidelines and replacement logs must be maintained
3. Calibrated light boxes must be available at color matching decision points for product and packaging with necessary light source required (UL3500, D65, UV, Inca etc.)
4. For Textiles, the light box must be available with dark room arrangement

5. Light source must be appropriate and clean (stain free) in order to complete the appropriate color assessment

Does not meet

Comment & Attachments 1 1

No 3500K lighting source.no lighting box used records.

image.jpg

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Archer Shen ● Target Corp (Retailer) ● 06 Jan 2026 7:33 AM (UTC)

Equipment & Maintenance

Level 1

1 **Is production equipment in good working condition and operating within specified tolerances and / or limits?**

1. *Machines, equipment, fixtures, and tools: - Must not be dirty, rusty, or leaking oil / fluids and be contamination free - Must be at a designated place - Must have adequate space for operation - Must not have loose/missing parts, unexpected noise/vibration or overheating (if applicable)*
2. *Verify factory has tools, equipment & machines functioning according to their technical specification.*

Meets

2 **Does the factory validate that the equipment settings are appropriate at line start-up and for any product / style changeover?**

1. *The factory must have an effective procedure to validate the equipment or machine settings are correct after every: - Product/style changeover - Key materials change - Shift handover - Production line switch*
2. *For highly and fully automated production lines validate whether that there are process control records available and that the control plan and records cover all key critical to quality parameters.*

Partially Meets

Comment & Attachments 1

Factory not regularly check the temperature of kiln.

Archer Shen ● Target Corp (Retailer) ● 08 Jan 2026 2:24 PM (UTC)

3 **Does the factory execute a preventative maintenance schedule for all production and facility equipment which is critical to product safety and quality?**

1. The factory must have a preventive maintenance plan for all key production and facility equipment and this plan should be traceable to a list of key production and facility equipment.
2. Maintenance records must validate that the preventive maintenance plan is being followed.
3. The factory must have an effective process for care and management of their spare parts inventory for the key production and facility equipment.
4. A partial list of items present in preventive maintenance plans include the following:

- Calibration of machine gauges
- Maintenance Frequency
- Lubrication plan (if applicable)
- Cleaning plan
- For highly/fully automated equipment: the response time and parts/components used list
- Responsible personnel for maintenance

5. The Maintenance records/reports must include:

- Reasons for maintenance
- Actions taken for maintenance
- Parts/components that were repaired or replaced
- Machine inspection checklist
- Maintenance status of repair (Pending repair or spare replacement).

Partially meets

Comment & Attachments 1

Maintenance records not by machines, manitenance plan not clear.

Archer Shen ● Target Corp (Retailer) ● 08 Jan 2026 2:25 PM (UTC)

4 **Are corrective actions taken if equipment is found to be operating outside specified tolerances and/or limits?**

1. The factory should have a plan to deal with the equipment or machines if operating outside the specified limits.
2. The plan shall include:

- Roles and responsibilities to monitor / detect / escalate such incidents
- Connection to non-conformance materials / products handling

3. The factory should keep the records for discrepancy handling when the equipment or machine found operating outside of the specification limits.
4. Check if the factory has process / record to inspect the first outcome / piece of production for meeting product specifications after the re-adjustment/re-configuration or fixing of the equipment or machine.

Does not meet

Comment & Attachments 1

The equipment operation range not mentioned on SOP, no actions taken if found to be operating out of limits.

Archer Shen ● Target Corp (Retailer) ● 08 Jan 2026 2:27 PM (UTC)

5 **Has all measurement and test equipment been calibrated?**

1. The factory must have a list of all inspection, measurement and testing equipment.
2. All Inspection, measurement and testing equipment shall cover under calibration plan.
3. The calibration plan shall include:

- Calibration Frequency

- Last calibration date and its validity
- Internal or external calibration routine where applicable
- Responsible person to execute calibration exercise

Meets

Comment & Attachments

1 1

No Comment

image.jpg

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Archer Shen ● Target Corp (Retailer) ● 06 Jan 2026 7:31 AM (UTC)

6 **Are tools, spare parts, fixtures, jigs, molds, etc. appropriately stored to avoid damage and deterioration?**

1. Spare parts (safety stock), fixtures, jigs, molds, etc. must be stored in appropriate locations and conditions to avoid contamination, damage and deterioration.
2. Tools, spare parts (safety stock), fixtures, jigs, molds, etc. must be properly maintained (no excessive dirt, rust free, properly functioning. etc.).
3. If temporary storage outside is required, it should be in a designated storage location that is covered/protected.

Partially meets

Comment & Attachments

1 1

Molds stored without a properly mantained.

image.jpg

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Archer Shen ● Target Corp (Retailer) ● 06 Jan 2026 7:38 AM (UTC)

7 **Are tools, spare parts, fixtures, jigs, molds, etc. organized for ease of locating and inventory management?**

1. The tools, spare parts, fixtures, jigs, molds, etc. must be stored in a well organized and easy to locate manner.

2. There must be a responsible department or person who has responsibility for managing and controlling the issuance of tools, spare parts, fixture, jigs and molds (where applicable).

Partially meets

Comment & Attachments 1

Molds list is available but its difficult for visble management.

Archer Shen ● *Target Corp (Retailer)* ● *08 Jan 2026 2:29 PM (UTC)*

Training

Level 1

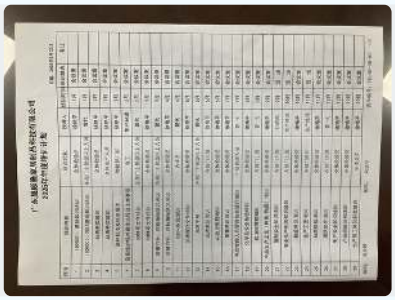
1 **Does the factory identify and execute training requirements for production and quality workers as defined by job role?**

1. The factory must have an effective process or procedure to define the training program or curriculum for existing and new in role employees.
2. Training for Quality and Production workers with critical roles should reflect all training appropriate for that job role.
3. Validate that appropriate training has been completed.
4. Training for Quality and Production workers with critical roles should reflect all training appropriate for that job role, and may include topics such as, the CAPA process and non-conforming materials management.

Meets

Comment & Attachments 1 1

No Comment



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Archer Shen ● *Target Corp (Retailer)* ● *06 Jan 2026 7:28 AM (UTC)*

2 **Are QC and production workers trained and calibrated on how to identify defects?**

1. *Factory must have a dedicated training curriculum with schedule for QC & Production workers.*
2. *Interview QCs and operators of each production process to confirm they can identify defects.*
3. *Defect calibration exercises with physical samples or pictures along with defect classification list training must be included in the training plan.*

Does not meet

Comment & Attachments 1 1

One IQC not familar with SIP, some QC not familiar with AQL table.

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Archer Shen ● Target Corp (Retailer) ● 06 Jan 2026 7:31 AM (UTC)

Quality Management System

Level 1

1 **Are measurable quality goals identified and actual performance results collected?**

Quality goals are identified as:
1. Measurable
2. Established as actionable functions/process within the factory scope.

- Performance results data collected must be related to quality goals and/or specific objectives assigned to relevant production/quality functions
- Factory goals must include clear timelines for achieving the quality performance results, clearly define what the quality goal is, and be written in the language understood by the workers.
- Quality goals must be been posted on the factory floor and communicated to the appropriate department managers and production staff.

Meets

Comment & Attachments 1 1

No Comment

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Archer Shen ● Target Corp (Retailer) ● 06 Jan 2026 7:57 AM (UTC)

2 **Is the traceability system effective from source of raw material and components through finished product?**

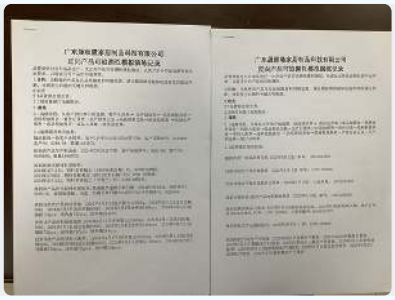
1. Factory must have an effective traceability system based on process flow to identify goods in process at every stage of production covering raw materials/components/in process goods/ finished goods/ready to ship goods.
2. Finished goods must be traceable to BOM/manufacturing order/Target PO and consistently demonstrate lot identification of the raw materials/ components/ semi-finished products.

Meets

Comment & Attachments

1 1

No Comment



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Archer Shen ● Target Corp (Retailer) ● 06 Jan 2026 7:41 AM (UTC)

3 **Does the factory have a process for control of non-conforming materials to effectively identify, segregate, and disposition non-conforming product?**

Auto Fail

1. Verify the factory has a process for the analysis, control and disposition of non-conforming materials/products (scrap, use-as-is, rework). Factory personnel must understand and follow the non-conforming material process. Nonconforming material/product must be:

- Identified
- Segregated or kept from getting mixed with normal production
- Reviewed and properly dispositioned (reworked, repaired, scrapped, destroyed, or returned to vendor)

2. Non-conforming material/product must be re-inspected/tested/monitored after rework to add to regular production stream.
3. Responsible person assigned to deal with non-confirming products should be clearly identified.

Yes

4 **Are there documents and records to support execution of the control of non-conforming materials process?**

1. Factory must have records to support non conforming materials process.
2. The non-conforming material record shall cover:

- Non-conforming quantity vs total quantity
- Type of non-conformance or defect

3. The disposition or rework actions shall be recorded covering below information

- Non conforming quantity vs total quantity
- Current status
- Disposition plan

4. Records to confirm that non-conforming material/product is inspected/tested/monitored after rework to add to regular production stream.

Partially meets

Comment & Attachments 1

Factory record the non-conforming materials but no disposition recordd provide for validation.

Archer Shen ● *Target Corp (Retailer)* ● *08 Jan 2026 2:38 PM (UTC)*

5 **Does the factory ensure that any reworked non-conforming materials have been re-inspected?**

The factory shall have a process to ensure that any reworked non-conforming materials are re-inspected and worker interviews must confirm that the process is being followed.

Meets

6 **Does the factory have a documented corrective action process for the investigation & resolution of non-conforming product?**

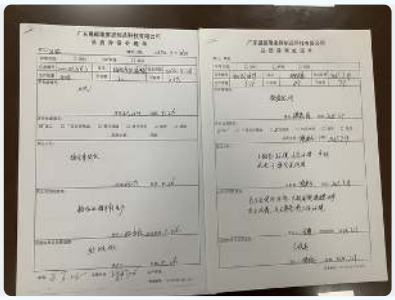
Factory must have a documented corrective action process that includes:

- Product test failures, inspection failures, non-conforming materials, customer complaints, and/or product recall records
- CAPA trigger mechanism (when, where, who and how to execute)
- Problem statement
- Root cause statement
- Containment actions (when applicable)
- Short term Corrective action statement along with date of implementation
- Long term preventative action statement along with date of implementation
- Appropriate staff member is identified for the responsibility and accountability to ensure completion of the corrective action (remedial action)
- Traceability to the occurrence that triggered the initiation of the corrective action (remedial action) such as test results, inspection results, non-conforming material/product dispositions, etc.
- If applicable, traceability to engineering change requests, specification changes and re-certification testing
- Identify preventive actions to eliminate the possibility of re-occurrence of this or similar type of non-conformance in the future
- Follow-up for determination of effectiveness of the corrective action (remedial action)
- CAPA retention period until the preventive action devised and being practiced reach maturity and become part of QMS

Partially meets

Comment & Attachments 1 1

The root cause on factory provide CAP records not dig it out, no quality tools used for root cause finding such as 5W1H or fish bone.



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Archer Shen ● *Target Corp (Retailer)* ● *06 Jan 2026 7:45 AM (UTC)*

7 **Does the factory take corrective actions based on results from previous inspections, non-conforming materials in production, and client feedback?**

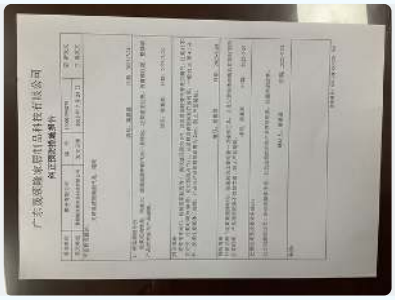
1. Review the CAPA records to understand if the factory CAPA process was based upon (not limited to) results from last inspections, Non-conforming materials in production and client feedback.
2. Verify the appropriateness of the short and long term actions mentioned in the CAPA.

Partially meets

Comment & Attachments

1 1

Preventive actions is not made according to root cause.



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Archer Shen ● Target Corp (Retailer) ● 06 Jan 2026 7:45 AM (UTC)

8 **Does the factory execute a corrective action process with investigation and resolution for non-conforming products?**

Auto Fail

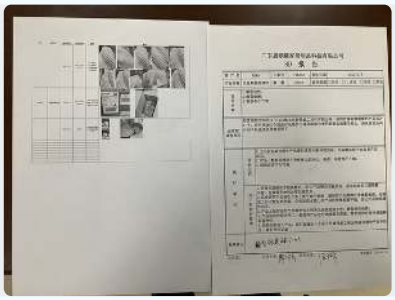
- Validate CAPAs are executed (root cause was identified and resolved)
- CAPA includes short term solution and long term preventative solutions

Yes

Comment & Attachments

1 1

No Comment



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9 **Does the factory conduct critical safety testing for all product categories?**

- *Verify all critical safety testing by product is covered under Manufacturing Control Plan*
- *Records must exist showing critical safety tests were performed for applicable product categories*

Meets

10 **For wood, leather, rubber, rubber/latex coated and natural material products, is the moisture content of the product measured, and the relative humidity/ temperature of the storage area controlled?** N/A

1. Factory must have a requirement on moisture control for applicable material types
2. Factory must have proper instrument or tools

- Thermal and hydro meter in the warehouse and production floor
- Factory must have moisture detector if handing natural fibers and wood materials

3. Records of moisture control should be available for review, including parameter recording, issue escalation and handling, regular inspection and etc., if applicable.

11 **Does the factory conduct final inspections?**

1. Observe final product inspections are occurring on the factory floor (finished goods area)
2. Interview the designated final inspector to understand their competence on sampling plan, defect classification, Acceptable Quality Level, and how they administer the final inspection process (AQL must be 2.5 or tighter)
3. Must have a designated inspection area to conduct final inspections

Meets

12 **Are there documents or records to support final inspections are conducted?**

1. Final inspection records must be available
2. Final inspection records must include critical to quality parameters, production line, date, style, frequency, defects, accept and reject quantity, pass/fail result, and inspector's name.

Partially meets

Comment & Attachments 1

Inspection report not detail record the checking content.

Archer Shen ● Target Corp (Retailer) ● 08 Jan 2026 2:41 PM (UTC)

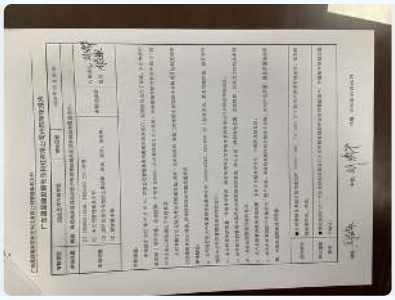
13 **Is there management commitment, oversight, and actions taken to evaluate the quality system using quality goals and key performance indicators?**

1. Verify management is effectively using quality goals and key performance indicators to monitor product quality.
2. Review quality data for evidence of management involvement and oversight.
3. Interview staff/ management to assess if meaningful actions are taken.

Partially meets

Comment & Attachments 1 1

No management oversight or commitment on internal evaluation report.



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14 **Did the 20 Piece workmanship audit meet factory/Target standards?** N/A

1. Applicable for Initial FA only OR new product category during annual, as applicable
2. Complete the workmanship audit section to determine the result of this question.
3. Must be conducted on product similar to the product they will be producing for Target.
4. Conduct Workmanship audit according to factory existing standards. If there is no Factory standards available, use Target standards
5. This is a workmanship audit only, with no assembly required on RTA items

Site Conditions

Level 1

1 **Is the facility clean and organized?**

1. Production, support areas and work benches must be clean, organized and free from contamination that may contribute to off standard or defective products.
2. Clear, designated areas for material storage must be effectively maintained.
3. Evidence of effective pest control in the facility
4. Note: Any historical records of dirty / unclean working areas noticed by Target PSQA Auditor during regular visits for inspections etc. through the past year should be taken into consideration.

Partially meets

Comment & Attachments 1

Production room not organized well.

Archer Shen ● Target Corp (Retailer) ● 08 Jan 2026 2:42 PM (UTC)

2 **Does the facility have sufficient lighting?**

1. Light levels must be sufficient for production and inspections activities in factory and/or warehouse.
2. Assess if factory/warehouse follow a specific criteria of required lighting levels in production and inspection areas; periodically validate the same.
3. Physically observe if the light levels are sufficient on the production and inspection tables.

Meets

3 **Is the facility well ventilated?**

Factory must be appropriately ventilated for the product being produced and for worker safety.

Meets

4 **Are building/ facility conditions properly maintained to prevent mildew/ mold growth?**

Applicable to products using natural material (coir, wood, textile etc)

1. Factory must have a procedure for prevention and control of mold and mildew which includes regular checking of factory premises, manufacturing & storage areas & appropriate frequencies for sanitization
2. Interview the factory staff and management to understand the practices if they quarantine the goods (incase contamination found) and process for containing further contamination.
3. Storage areas and work areas must have acceptable ventilation/air circulation, no leakages, and dehumidifiers installed (if applicable) to maintain the appropriate humidity level for the product type being manufactured.
4. Where dehumidifying areas exist, this must be monitored daily to ensure area is kept at acceptable humidity levels.

Meets

5 **Are raw materials and finished goods appropriately stored to avoid damage and deterioration?**

Auto Fail

1. Incoming materials, components, and subassemblies must be identified and stored inside the facility with proper ventilation and protection from damage.
2. Materials must be stored off of the floor on pallets or shelving and covered (when appropriate) to prevent dust/dirt exposure.
3. In stock materials are rotated on a first in, first out basis (FIFO) where appropriate.
4. Manufacturing processes must be adequate to ensure all goods are sufficiently dry prior to packaging.
5. Finished goods and shipping cartons must not be stored outdoors.
6. Finished goods and shipping cartons must be stored off the floor, away from walls on pallets or shelving and be covered to prevent dust/dirt exposure (if appropriate).
7. Shipping cartons must be dry and cannot be wet or damaged.

Yes

6 **Are client branded packaging materials and labels secured and in good condition?**

All labels, hangtags, packaging or any materials related to brand (including branded trims) must be stored in a secure location, maintained in good condition, and issued in a controlled manner.

Does not meet

Comment & Attachments 1

Client branded material such as color box not stored in secured area.

Archer Shen ● *Target Corp (Retailer)* ● *08 Jan 2026 2:43 PM (UTC)*

Process Control

Level 1

1 **Is there a process that defines how documentation and records are controlled, including current version, accessibility, and proper disposal?**

1. Factory must have a documented procedure for control handling of documents and samples.
2. The procedure must cover:

- Appointed responsible and authorized person for secure documentation and samples control
- An identity, edition status/version, approved and signed by authorized person at the factory
- How the quality system and key working process documentation is established and maintained, how the copies are distributed and how obsolete documents and samples are withdrawn and disposed

3. Procedures/Documents must be available following document/record retention policy of the client if it is an initial FA or following Target's retention policy for annual FAs:

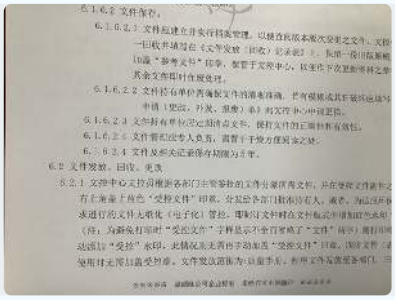
- Product testing results and other product/process documentation that have regulatory requirements are required to be maintained at the factory for a minimum of 5-years after last shipment date
- All items related to product only with no regulatory requirements must be maintained for a minimum of 2-years after last shipment date

Meets

Comment & Attachments

1 1

No Comment



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2 **Does the factory properly store, protect, update, and dispose of quality documentation and records?**

1. Factory is properly storing, protecting, updating and disposing of quality system documentation and records, according to the working procedures
2. Records are maintained as required by the retention policy of the client if it is an initial FA or following Target's retention policy for annual FAs:

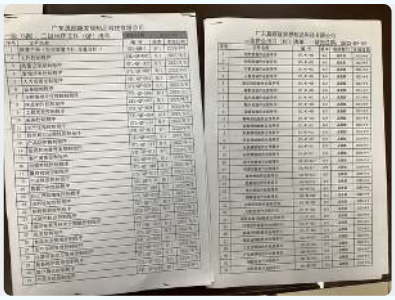
- Product testing results and other product/process documentation that have regulatory requirements are required to be maintained at the factory for a minimum of 5-years after last shipment date
- All items related to product only with no regulatory requirements must be maintained for a minimum of 2-years after last shipment date.
- Soft copy documents with electronic signature or scanned copy of records are acceptable as long as it is planned and controlled to avoid unauthorized review, use, copy or distribution. (i.e. Folder permissions & accessibility, encrypted printing, blocked emailing shall be considered as needed.)

Meets

Comment & Attachments

1 1

No Comment



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3 **Are ongoing Quality Control (QC) meetings held at the factory in which Production is represented and quality topics discussed?**

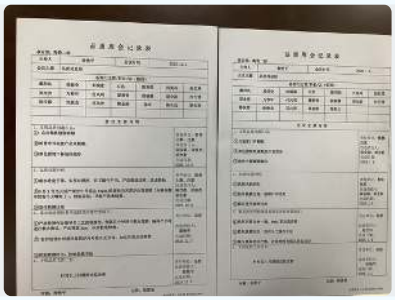
1. The factory must hold regular quality performance review meeting in the factory.
2. The meeting must be held by quality department (QC, QA or QM), and their cross-functional team must attend. As minimum requirement, the production, technical/engineering, sales functional department shall attend the meeting.
3. The meeting may include the topics or agenda:

- Present recent quality performance indicators
- Review recent quality issues or cases
- Discuss and identify the root cause of the issues and generate solutions to fix the problem
- Responsible person should be appointed to follow up after the meeting.

Meets

Comment & Attachments 1 1

No Comment



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4 **Does the QA (Quality Assurance) or QC (Quality Control) department operate separately from the Production department?**

- Factory's quality function department (QC, QA or QM) must operate independently from the production department or unit, which will need to provide objective judgment and sufficient check-and-balance.
- Head of quality function department must not report to the head of production department.

Meets

Comment & Attachments

1 1

No Comment

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5 **Is there a documented process to show that clients are notified immediately on issues of product safety or regulatory non-compliance?**

Auto Fail

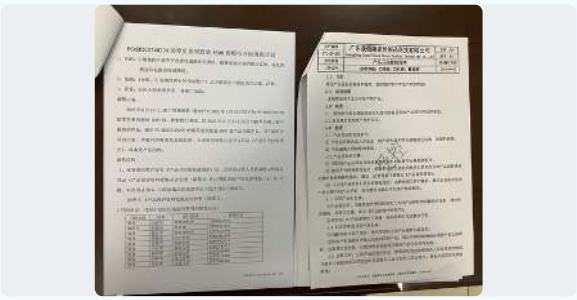
1. The factory must have documented process for notifying customers when the product has been identified as non-compliant with the rule, ban, standard or regulation along with escalation plan and responsibility
2. The factory's technical and/or quality functional team must be familiar with these related requirements and the working process.

Yes

Comment & Attachments

1 1

No Comment



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Product Categories Questions

Level 2

You are selecting 1 item(s)

You selected 1 sections/modules

1 **Please select all the categories of products you work with**

↳ General Hardgoods

General Hardgoods

1 **General Hardgoods**

The questionnaire can be applied in parellel with other cateory specific questionnaires including Furniture, E&E(both AC & Non-AC powered product), Toy & Children's Product, Single-use Food Contact Product, Textile, etc.

I understand

2 **Does the factory have sufficient working space and storage capacity to produce the products?**

Meets

3 **Does the factory have key machines, equipment, fixtures and tools suitable to produce the products?**

Auto Fail

Yes

9 Documents

A diagram of the plant layout

This diagram should show the locations of machines, equipment, tools, work stations, and entrances/exits to each work area on each floor within the factory.

A diagram of the plant layout (2)-2025.12.05 updated.docx
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A diagram of the plant layout (1)-2025.12.05 updated.docx
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The Manufacturing Process Flow diagram

The Manufacturing Process Flow diagram beginning with raw material receipt and ending with the last step prior to shipping the product. Identify all processing, assembling, finishing, packaging, and warehousing steps involved in the manufacture of the product. Vendor must clearly indicate on the flow diagram which manufacturing processes do not occur at this facility.

The manufacturing process flow diagram-ShengYiLong-Ceramic-2025.12.05.doc
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The manufacturing process flow diagram-ShengYiLong-Resin-2025.12.05.doc
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Manufacturing Control Plan

Manufacturing Control Plan identifying the quality assurance/quality control processes and activities that take place at each work station at the factory to guarantee the product quality meets Target expectations as well as complies with CPSC/regulatory and safety requirements. All inline quality inspections should be listed with a description of the quality check being made.

MCP-ShengYiLong-Resin-2025.12.05.xlsx
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MCP-ShengYiLong-Ceramic-2025.12.05.xlsx
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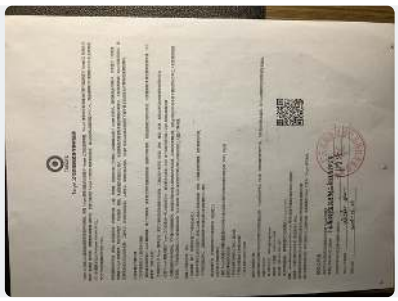
Other Documents

Any additional documents or supporting information for the factory assessment.



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Overall Comments

No Input

10 Closing

Factory Key Personnel in Attendance

Role	Attendance
General Manager	✗
Quality Manager	✓
Plant / Operations Manager	✓

Other Representatives

Title	Name
Vendor	Nancy Shi

Auditor Declaration

Archer Shen

I here by confirm the information completed in this form is true and accurate.